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THE SECRETARY OF DEFENSE  
1000 DEFENSE PENTAGON  
WASHINGTON, DC 20301-1000



18 JUN 1996

Major General Marvin R. Esmond, USAF  
AWC/CC  
4370 North Washington Boulevard, Ste 117  
Nellis Air Force Base, NV 89191-7076

Dear General Esmond:

From all the reports I have received, this year's Joint Civilian Orientation Conference (JCOC) was a tremendous success. This was due in no small part to the Air Force program at Nellis Air Force Base. Furthermore, the command emphasis you placed on hosting the JCOC was noted and appreciated by the 60 participants who made up JCOC 59.

As the participants moved from Washington to the various Service sites, they participated in hands-on demonstrations of military readiness that cannot be experienced or understood simply by reading books or newspaper accounts. The Air Force visit, with the firepower demonstration, the static display, and the opportunity to spend a great deal of time with the airmen who make up our Air Force, was a highlight of the week.

You have my deep appreciation for putting on such an outstanding presentation for the JCOC. Please pass along my thanks to all those commanders whose units supported the JCOC so admirably. They have my personal thanks for a job well done.

Sincerely,

*William J. Perry*



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